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ago d/a ltr, 29 apr 1980

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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

IN REPLY REFER TO

AGAM-P (8 Feb 68) FOR OT RD-674282

9 February 1968

SUBJECT: Operational Report - Lessons Learned, Headquarters, US Army
Support Command, Saigon, Period Ending 31 October 1967

TO: SEE DISTRIBUTION

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2. Information contained in this report is provided to insure appropriate benefits in the future from Lessons Learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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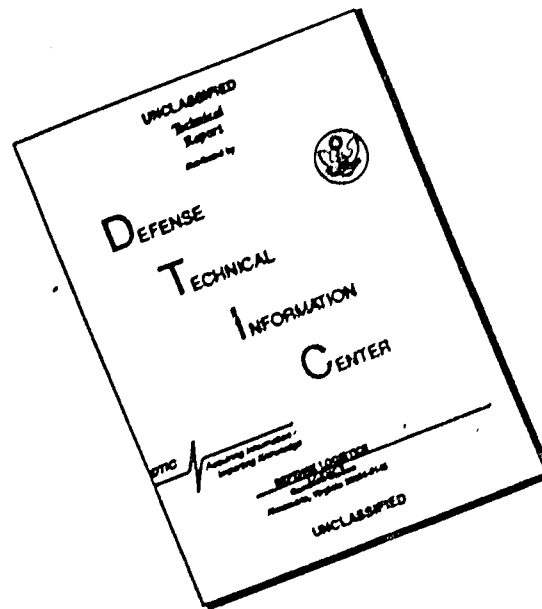
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DEPARTMENT OF THE ARMY
HEADQUARTERS, US ARMY SUPPORT COMMAND, SAIGON
APO US Forces 96491

15 November 1967

AVC. SGN GO

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSFOR-65)(WIZRAA)

THRU: Commanding General, 1st Logistical Command, ATTN: AVCA GO O,
APO 96307
Commanding General, United States Army, Vietnam, ATTN: AVHGC DH,
APO 96375
Commander in Chief, United States Army, Pacific, ATTN: GROF OT,
APO 96558

TO: Assistant Chief of Staff for Force Development (ACSFOR), Department of
the Army, Washington, D.C. 20310

SECTION I

A. COMMAND:

1. The United States Army Support Command, Saigon (USASUPCOM, Saigon) and subordinate commands continued normal combat support operations during the ninety two (92) day reporting period, 1 August 1967 through 31 October 1967.

2. The mission of USASUPCOM, Saigon is to provide all logistical support (less TC air, TC air repair parts, medical services/supplies, Cryptographic services and missile supplies/services) to US and Free World Military Assistance Forces located in the III and IV Corps Tactical Zones, Republic of Vietnam (III & IV CTZ's, RVN). Supported troop strength totals approximately 214,000.

3. This headquarters was relocated from Saigon to Long Binh during the period 4 to 7 September 1967. No problems were encountered during the move.

4. Distinguished visitors to USASUPCOM, Saigon during the three month period ending 31 October 1967, included:

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GEN HAROLD K. JOHNSON, Chief of Staff US Army visited 4th TC on 7 Aug 67. General Johnson received a briefing and tour of Newport.

GEN RALPH E. HAINES, JR., Vice Chief of Staff of the Army and MG STEPHEN DOWNEY, DCS Pers, DA, visited USAT Newport, 506th FD, 19 Oct 67.

MG (Retired) CHARLES TIMMES, Sp Asst to Chief of PD Program, visited Vung Tau (53d GS Gp) Revolutionary Development Training Center, 9 Oct 67.

MG OREN HURLEUT, Assistant Chief of Staff G4, USARPAC, visited 506th FD USAT, Newport, 53d GS Gp and 567th S&S Bn during the 17-20 Oct 67 period.

MG GEORGE A. CARVER (Retired), Director of Army Emergency Relief, visited USASUPCOM, Saigon and IBP, 25 Oct 67 and 53d GS Gp, 28 Oct 67.

AMBASSADOR E. O. SESSIONS, US Ambassador to Norway, visited the 4th TC on 31 Oct 67.

DR. LAWRENCE E. LYNN, JR., GS15, Director of Strategic Mobility under Trans Div and Dir of Economics, Office of the Asst Sec of Defense (System Analysis), visited 4th TC, 125th TC, 48th Trans Gp, Saigon Port and Newport, 3 Aug 67.

MR. COLEMAN P. COOK, GS16, Special Assistant, Asst Sec of Army Installations and Logistics and MR. JOHN KINNERMAN, GS15, DCSIOG Office DA, visited HQ, USASUPCOM, Saigon, HQ, 506th FD facilities at Long Binh, 17, 21 Aug 67.

MR. PICCARD, GS17, Institute of Analysis at DA and MR. WILLIAM MOYER, GS 18, Chief of Civilian Personnel at DA, visited 506th FD, 13 Aug 67.

REAR ADMIRAL J.N. SHAFER, DCofS, MilL Asst, Logistics, visited 506th FD, Camp Davies, 4th TC and Newport, 19 Sep 67.

VADM LAWSON P. RAMAGE, Commander of the Military Sea Transportation Service and RADM LUCIAN B McDONALD, Commander of the Military Sea Transportation Service for the Far East, visited 4th TC, USAT Newport and USAT Saigon, 18 Oct 67.

REAR ADMIRAL PAUL L. LACY, Commander, Naval Support Activities, Da Nang, visited 4th TC and 506th FD, 6 Oct 67.

CMDR ROBERT S. LEVENTHAL, Office Asst Sec of Defense, visited HQ, USASUPCOM, Saigon, 18 Oct 67.

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B. PERSONNEL ADMINISTRATION, MORALE, AND DISCIPLINE:

1. ACofS, Personnel: The command strength on 31 July 1967 was 743 officers, 137 warrant officers, and 17,277 enlisted personnel (total - 18,157). Total authorized strength was 21,993; percentage of fill was 78.51 percent. The strength at the end of this reporting period was 1048 officers, 257 warrant officers, and 18,236 enlisted personnel (total - 19,541). Total authorized strength on 31 October 1967 was 22,554; percentage of fill was 86.64 percent.

2. Adjutant General:

a. Reenlistment rates lowered during this quarter to 26% from the previous quarter's rate of 38.6%. First term RA rates were 27% this quarter compared with 18.9% the previous quarter.

b. During this quarter, the main effort in the Personnel Services Center was devoted to the conversion from manual to a punch card personnel system. First machine-run rosters, reports and inventories, published during September 1967, were generally invalid from the standpoint of being useful to commanders and management personnel. Reasons for this are attributed to two factors. Many units do not have current authorization documentation, i.e. TOE's, TD's and General Orders. Also the basic master file was made from a DPU deck which was approximately three months behind the date of print out of the rosters. Personnel information rosters sent to units consequently had many personnel who were no longer assigned. Purification of data, the updating of these files, and procurement of authorization documents will take approximately 60 more days before any machine-run rosters become useful. Another complication causing a setback of the conversion schedule has been the incompatibility of the programs which were initiated and used by the Machine Division under PERMACAP, as opposed to the requirements imposed by higher headquarters, who program their equipment under the ROAD concept. Until recently, since arrival in country, there had been no definitive direction from higher headquarters on how the equipment was to be programmed. It was determined when the first reports were submitted that the programs were incompatible, necessitating revision and resubmission. Had there been direction to the unit at the time of arrival in country, the programs could have been synchronized with those of higher command.

3. CHAPLAIN:

a. The following losses and gains occurred within the command during the period 1 August 1967 - 31 October 1967:

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(1) LOSSES:

Ch (LTC) Louis Jackson	CONUS
Ch (LTC) Ralph H. Goff	CONUS
Ch (CPT) Vern Slater	CONUS
Ch (CPT) Thomas Tolentino	CONUS
Ch (CPT) Richard Johnson	CONUS
Ch (CPT) Luke Krizonesky	CONUS

(2) GAINS:

Ch (LTC) Edward B. Rehkopf	HQ, USASUPCOM, Saigon
Ch (LTC) William E. Calbert	4th TC
Ch (LTC) Martin Osborne	53d GS Gp 4th TC
Ch (MAJ) Howard Marsh	Trf 45th Surg Hosp to-
Ch (CPT) James C. Bean, Jr.	29th GS Gp
Ch (CPT) Austin Moon	71st Trans Bn
Ch (CPT) Clarence A. Hollingsworth	64th QM Bn

b. The CHAPLAIN office continued to cooperate with the Civic Action Officer in the Civic Action Program. Liaison was maintained with the clergy of local churches, both Protestant and Catholic.

c. The USASUPCOM, Saigon Chaplain maintains close liaison with the Depot Chaplain supply authorizations. The Depot Chaplain has done an outstanding job in his efforts to locate all chaplain supplies in the Depot and corral them into one location. Many needed items have been located and put into the supply system for immediate shipment to requesting units.

d. The Staff Chaplain was directed to phase out the Long Binh Post Chaplain Section. A liaison visit was made to Long Binh Post Chaplain Section to coordinate this action. Both Long Binh Post Chaplains were scheduled to DELOS on 20 September 1967. On 15 September 1967 the Staff Chaplain assumed all functions from the Long Binh Post Chaplain Section. All Chaplain supplies were transferred to HQC, USASUPCOM, Saigon, and items on requisition will be transferred to USASUPCOM, Saigon when they are received at S4, Long Binh Post.

e. There are 14 Chapels proposed for Long Binh Post. All ecclesiastical equipment will be supplied by the USASUPCOM, Saigon Chaplain and tenant units will provide staff and supply office type equipment. The 1st chapel (150 seats) to be completed (in the 169th Engr Bn area) is to be dedicated on 5 November 1967. Three 300 seat chapels are under RMK contract and all others are scheduled to be constructed by the Engr and self help.

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f. Two more 150 seat chapels are nearing completion and one 300 seat chapel is being constructed. The completion dates are prior to Christmas.

g. The USASUPCOM, Saigon Chaplains Section has inherited the job of coordinating services of all tenant unit Chaplains to insure adequate religious area coverage.

4. Safety:

a. Accident exposure during the period covered by this report amounted to 1,929,566 military man days and 11,955,843 miles. The number of accidents, injuries, fatalities, and rate for each category are indicated below:

(1) Army Motor Vehicle. There were 107 recordable accidents which resulted in a rate of 0.89 accidents per 100,000 miles driven, below the expectancy rate of 1.00 accidents per 100,000 miles of exposure established by USARV. There was an increase of 22 Army motor vehicle accidents over the last quarter; however, exposure increased approximately 700,000 miles.

(2) Military Disabling Injuries. There were 62 disabling injuries, which included seven fatalities. The rate of 3.21 injuries per 100,000 military man days of exposure is well below the expectancy rate of 5.00 established by USARV. There was an increase of 11 injuries; however, exposure increased almost 500,000 man days.

(3) Employed Local National Injuries. Three injuries resulted in a rate of 0.52 per 1,000,000 man-hours worked. This is far below the expectancy rate of 2.00 injuries per 1,000,000 man hours established by USARV.

(4) During the period covered by this report there were 36 local national injuries of which 17 were fatalities. All were caused by operation of Army motor vehicles. This is a decrease of 12 injuries and 12 fatalities from the last period. No rates are available in this category.

b. During August, September, and October 1967, 317 individual safety awards were presented. Of the total, 66 involved gift certificates for the drivers concerned, redeemable at any Post Exchange in Vietnam.

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5. Civil Affairs:

a. All civic actions coordination for this command has been consolidated at this headquarters, closing out the portion at the 29th GS Gp.

b. The 22d Civil Affairs Team, 2d Civil Affairs Company was placed under the operational control of this headquarters in order to implement the USARV-Long Binh Post People to People Civic Action Program.

c. Overall civic action projects decreased during the reporting period. Units completed all existing projects in preparation for the People to People Program. Under this program units will be assigned areas of responsibility.

6. Special Services:

a. During the reporting period 1 August 1967 thru 31 October 1967, the assigned area and staff directors of Special Services continued to conduct staff visits to units in the III & IV CTZ's to accelerate Special Services recreation programs.

b. Summary of Special Services participation:

(1) Entertainment: There were an average of sixteen USO shows per month available to Special Services and total attendance was approximately 7,200. In addition to the already eight existing USO stage facilities within the subordinate units, there was one additional USO stage facility erected by the 11th Trans Bn at Cat Lai.

(2) Crafts: The area Crafts Director conducts weekly staff visits in the III & IV CTZ's to assist commands in preparing base development plans, requisitioning supplies and equipment, and initially setting up the facility for operation. An order for \$8,000 in revolving fund merchandise was placed for Long Binh Post. Photo and Crafts Shops opened during this period include:

(a) One Photo Lab, US SUPCOM, Saigon, Personnel Service Center, Bien Hoa.

(b) One Multiple Craft Shop, Dong Tam.

(c) One Photo Lab, Phu Loi.

(d) One Photo Lab, Tay Ninh.

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(e) The wood shop portion of HAC, MACV ANNEX Multiple craft shop at Tan Son Nhut became operational.

(3) Swimming Pools: There are eleven portable swimming pools located throughout the III and IV CTZ's and at the present time there are only six of these pools in operation. Four are inoperable due to liner difficulties. These are pending maintenance. One pool is waiting to be installed.

(4) Sports: 1967 USASUPCOM, Saigon, Volleyball Tournament was held during the period 10-12 August 1967 at Long Binh. The 64th QM Bn was the host installation, and won the championship. As USASUPCOM, Saigon Champions, they represented the command in USARV Volleyball Tournament during the period 23-28 August 1967.

(5) The Sports Officer conducted a Flag Football coaches and officials clinic on 14-15 September 1967. A total of twenty five personnel were in attendance at the clinic. The 53d GS Gp, winner of USASUPCOM, Saigon Flag Football Tournament, will represent the command in USARV Flag Football Tournament during the period 8-12 November 1967.

(6) Library: There was a total of six libraries in operation. The average monthly participation was 20,000 and the average attendance per month was 14,000. New library facilities opened during this period included:

- (a) Two field libraries at Long Binh Post.
- (b) One catalog library, Dau Tieng.
- (c) One field library, Tan Son Nhut.
- (d) One field library, Tay Ninh Base Camp.
- (e) One field library, Bear Cat.

(7) Three of the above library facilities (b,c, & e) were equipped with air conditioners.

(8) Service Clubs: During this quarter, the Service Club Director conducted two program director's meetings. The purpose of these meetings was to familiarize six newly assigned recreation leaders with their duties and responsibilities toward Special Services and Service Club programs. As these ladies are inexperienced in the Service Club field, on-the-job training is necessary before releasing these recreation leaders to the supervision of experienced Service Club directors already

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located in the III & IV CTZ's. New Service Clubs opened during the period include:

- (a) One Service Club, Boar Cat.
- (b) One Services Club, 9th Repl Bn, Long Binh.
- (c) One Service Club, Can Tho.

(9) Supply Point: There were two miniature golf course issued during this period; 1 golf course to the 12th Avn Gp, and 1 to the 9th Inf Div. Supplies and equipment are issued on a continuing basis to units in the III & IV CTZ's and replenishment issues are made daily. Special issues are made prior to opening of each new recreation facility.

(10) R&R Branch: The most significant item of interest for this reporting period is the opening of Sydney, Australia as an R&R Center. Response in requests has been extremely strong, and due to insufficient spaces allocated to this command, priorities have averaged seven (7) months time in country before becoming eligible for this R&R resort. A meeting of R&R representatives from major subordinate units of this command was held 16 Sep 67. The purpose of this meeting was two fold:

(a) To obtain close relationships between the subordinate units and the command R&R Office.

(b) To present correct procedures for initiating and printing R&R travel orders in accordance with existing regulations. A slight decrease in utilization was caused by an additional allocation of 732 spaces not previously programmed. As a result more members of this command were able to enjoy R&R even though utilization decreased.

C. OPERATIONS:

1. During the reporting period, USASUPCOM, Saigon effectively supported the following tactical operations:

Portland 12 - 25 Aug 67 Road clearing operation conducted by 1st Inf Div (Quan Loi, Chon Thanh and Min Thanh area).

Enterprise 15 Oct - Indof Search and Destroy Mission (Luong Hoa - Bon Luc area).

*Condor Reception of RTAVR.

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2. During this reporting period, USASUPCOM, Saigon began night convoy operations in conjunction with the 9th Inf Div. Night convoys were successfully conducted between Long Binh and Dong Tam, initially with only Class I and II&IV supplies. After sufficient experience had been gained in night convoy operations Class III and V supplies were included without incident.

D. ORGANIZATION AND TRAINING:

1. During this report period, HQ, USASUPCOM, Saigon moved from Saigon to Long Binh Post, on 4-7 Sep 67. Long Binh Post became a subordinate organization to USASUPCOM, Saigon, effective 1 October 1967.

2. The 79th Maint Bn was reassigned from the 506th Field Depot to the 29th GS Gp. This move was made to realign mission functions. The 506th Field Depot is to function only as a depot and the maintenance responsibilities were transferred to the 29th GS Gp.

3. The following units arrived in this command during the reporting period:

- a. 6th APU
- b. 56th APU
- c. 81st Engr Det (Fire FTG)
- d. 82d Engr Co (Wtr Sup)
- e. 172d Engr Det (Util)
- f. 363d Trans Co (Lt Trk)
- g. 549th CS Co (Lt Mnt)
- h. 590th CS Co (Mnt Sup Div)
- i. Long Binh Post

4. Organization of USASUPCOM, Saigon is attached as Inclosure 2.

E. INTELLIGENCE:

1. The relocation of units of this command from Saigon to Long Binh Post, the introduction of the Reward for Information Program, and continued emphasis in training of security guards have resulted in a decrease

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in terrorist attacks against logistical activities during this reporting period.

2. Security inspections of subordinate units during this reporting period indicate an improvement in the control of Classified Defense Information and administrative procedures throughout this command.

3. Requests for personnel security actions increased sharply during this reporting period. During the 92 day period 2,049 personnel security actions were processed. This is an increase of 1,051 over the previous quarterly period. This increase is partially due to the assignment of the 4th Transportation Command (Terminal C) to this command on 15 July 1967; however, the need for properly cleared personnel in all units and the rapid turn over of personnel requires continuous efforts in this area.

F. LOGISTICS:

1. Ammunition:

a. Issues of ammunition to combat units average 35,000 short tons per month during this period. This is a decrease of about 12,000 short tons from the peak issues during the spring of 1967.

b. Ammunition safety waivers were approved for the Vung Tau ASP and the Tay Ninh ASP during this period.

c. During this period 3,851 short tons of Class V retrograde brass and ammunition components were shipped to COMUS.

2. Maintenance:

a. During the period one light maintenance company (DS) arrived in the command and is currently stationed at Long Binh. This unit will be assigned the direct support mission for the 64th Quartermaster Battalion, the 5/2d Artillery, and units located in the Bien Hoa area.

b. On 1 September 1967, the maintenance mission of the 506th Field Depot, plus appropriate TOL 29-512, were transferred to the 29th GS Gp. Units transferred were:

- (1) 79th Maintenance Battalion, HHD (GS).
- (2) 59th Signal Depot Company.
- (3) 60th Engineer Det (Spec Equip Mnt).

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- (4) 147th Light Equipment Maintenance Company (GS).
- (5) 218th Collection, Classification, and Salvage Company.
- (6) 485th Signal Det (Rad Rpt).
- (7) 536th Heavy Equipment Maintenance Company (GS).
- (8) 553d Heavy Equipment Maintenance Company (GS).
- (9) 632d Heavy Equipment Maintenance Company (GS).
- (10) 804th Signal Det (Dopot).

c. The 79th Maintenance Battalion Headquarters and Headquarters Detachment deployed to the Long Binh Maintenance Facility during the quarter. This is in line with the plan to relocate units from Saigon as facilities become available.

3. Services:

a. Commercial Contract Laundries:

(1) During the quarter, two new commercial laundry plants opened for contract work in the Long Binh-Thu Duc area. As these facilities are equipped with the latest type of laundry machinery, it is expected that the quality of contract service will improve considerably over the next several months.

(2) Expenditures for contract service rose somewhat over the previous quarter due to units moving out of Saigon and away from "individual contracts" of the maid service type. Commercial processing of bulk laundry, on the other hand (sheets, pillow cases, etc.), has declined approximately 60% with the increase utilization of quartermaster field laundries.

b. Field Laundries: Quartermaster field laundries have taken over the processing of the majority of bulk items such as sheets and pillow cases. It is expected that field laundry work loads will continue to increase in so far as bulk items are concerned. As no field pressing facilities are available for field laundry plants, individual bundle work will continue to be processed by commercial contract service. The field laundry production has risen from 800,000 lbs to 1,400,000 lbs per month during this reporting period.

c. US Army Mortuary, Tan Son Nhut:

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(1) A total of 1,193 remains were processed through the US Army Mortuary, TSN during this quarter with no significant problems being encountered. The decrease in the number of remains processed during this quarter at Tan Son Nhut is largely the result of a new mortuary operating at Da Nang.

(2) Plans are still in effect to construct a new mortuary at Tan Son Nhut in order to provide more efficient service and better access to airlift facilities for future mortuary operations.

d. Food Service:

(1) Mess Operations:

(a) During the reporting period, a total of 168 visits were made to the 51 operational messes within this command. There was an increase of 2 messes since the last report. The 277th S&S Bn has established a mess at Supply Area 208, which will bring the total of operational messes to 52.

(b) The Cantonment Mess Project has continued to progress as equipment arrived in-country and construction of permanent type messes have been completed.

(2) Field Bakeries: Four field bakeries are operational. These bakeries are located at Saigon, Long Binh, Cu Chi and Vung Tau. Two bakeries are programmed; one for Can Tho and one for the Long Binh area. Construction of the bakery at Can Tho is complete. Instructions to transfer equipment has been given the 29th GS Gp. Problem areas have been in re-supply of bakery equipment parts. There is presently one bakery mixer-maker trailer in maintenance and four in operation. A commercial type mixer will be utilized for the bakery in Can Tho.

(3) Ice Cream Plants: Two additional ice cream plants were released during this period. These were picked up from units that did not have authority for the machines and were laterally transferred to units that could fully utilize the plants. A total of 35 ice cream machines are situated in 15 separate locations.

4. Supply:

a. The 223d S&S Company has assumed the mission of direct support to the units/organizations in the Saigon/Cholon area on 1 Sep 67, thereby reducing the retail activity in the 506th Field Depot.

b. A Closed Loop Support Branch was established within the Directorate of Supply on 1 Sep 67. The responsibility of this branch is:

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(1) To monitor the receipt of serviceable Closed Loop items in-country and the retrograde of unserviceable items out of country and to render required real time reports on receipts and retrogrades to CINCUSARPAC.

(2) To control the distribution and exchange of available Closed Loop assets within the command, with the primary objective of maintaining the Stockage Objective of the ASL's and Maintenance Floats of DSU's and GSU's in the command support area.

c. On 18 Oct 67, the "Hiborius" was moved to Vung Tau as a replacement vessel for the reefer vessel "Bondia". It will be used as the main carrier of Class I supplies from Saigon to Vung Tau and as floating storage for both the Vung Tau Supply Point and the 506th Field Depot perishable subsistence branch. Upon arrival of a large reefer barge now being overhauled in the Philippine Islands, the reefer vessel "Hiborius" will be released for further assignment.

d. When barges in support of the resupply of the Delta became inoperative in late September, an alternate plan was initiated. This plan called for the utilization of the reefer ship "Blue Bird" in support of the Can Tho Class I Supply Point. The Class I supply point at Dong Tam was resupplied by road using reefer vans and trucks.

5. Transportation:

a. The Director of Transportation planned, coordinated, and programmed the vehicles provided by the 48th Trans Gp (MT) for logistical support in the USASUPCOM, Saigon, area of responsibility. The Movements Control Center (MCC) was given the task for the last two months of the report period. A breakdown of mileage driven and short tons moved is as follows:

(1) August	-	4,191,992	205330 S/T.
(2) September	-	3,975,519	153534 S/T.
(3) October	-	3,788,372	160530 S/T.

b. The Army Air Cargo Branch was transferred to the 300th Transportation Company and received and shipped the following amount of cargo at the 8th Aerial Port (TSN):

(1) August	-	5918 S/T.
(2) September	-	5304 S/T.
(3) October	-	4940 S/T.

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d. The 4th Transportation Command (Terminal C) (4th TC(Tml C)), operating the major water terminals in the III & IV CTZ's, discharged the following amounts of military and USAID cargo:

- (1) August - 246,824 S/T.
- (2) September - 255,398 S/T.
- (3) October - 429,950 S/T.

e. Significant Organizational Changes:

(1) The Movements Control Center (Provisional) was established on 1 Sep 67, to coordinate truck requirements for activities supported by USASUPCOM, Saigon. Transportation Movements Offices are located at major shipping and receiving installations for responsive traffic control.

(2) The Army Air Cargo Branch was assigned to the 300th Transportation Company. The mission was not changed.

f. The Director of Transportation coordinated and assisted the following organizations during their administrative relocations:

- (1) HQ, US Army Military Assistance Command, Vietnam.
- (2) HQ, US Army, Vietnam.
- (3) HQ, 44th Medical Brigade.
- (4) HQ, 1st Signal Brigade.
- (5) 32d Medical Depot.
- (6) 14th Inventory Control Center.

g. OTHERS:

1. ACofS, Comptroller:

a. The 292d Finance Detachment was established as a finance disbursing unit with location at Bien Hoa. The capability of the unit is payment of 20,000 military personnel. It was formed from the assets of the 91st Finance Detachment.

b. Long Binh Post was placed under operational control of USASUPCOM, Saigon as of 1 October. A TDA was prepared and submitted during October.

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c. Central Post Fund (CPF) under control of USASUPCOM, Saigon as transferred to USA Headquarters Area Command as a CPT was in existence at Long Binh Post with none in Saigon.

d. A Class "B" Agent finance office, under 91st Finance Detachment, was established at Long Giao to provide full finance service at the base camp of the 11th Armored Cavalry Regiment.

e. A Class "B" Agent finance office, under the 9th Finance Detachment, was established at Can Tho to pay for locally purchased (Delta) produce.

2. Inspector General:

a. Twenty-two Annual General Inspections were conducted during the period. Three units were rated unsatisfactory and are scheduled for reinspection.

b. Two inquiries were conducted. One concerned conditions at Newport, the other procedures of the US Army Mortuary for handling personal effects.

c. Two hundred and sixty-nine complaints or requests for assistance were received by all Inspectors General or Acting Inspectors General in the command. The majority concerned assignments or pay and allowances. Two complaints were considered justified.

e. The following units were inspected:

UNIT	DATE INSPECTED
446th Transportation Company (Mm Trk)	1 August 1967
548th LE Maintenance Company (DS)	11 August 1967
148th Ordnance Company (Ammo)	16 August 1967
61st EE Maintenance Company (GS)	22 August 1967
3d Maintenance Company (Div)(DS)	29 August 1967
7th Finance Detachment (Disb)	5-6 September 1967
563d Hvy Material Supply Company (GS)	8 September 1967
228th Supply and Service Company (DS)	12 September 1967
147th LE Maintenance Company (GS)	15 September 1967
610th Maintenance Battalion (DS)	19 September 1967
139th Hvy Material Supply Company (GS)	22 September 1967
805th Transportation Company (Lt Trk)	26 September 1967
264th Supply and Service Battalion (GS)	29 September 1967
507th Engineer Detachment (Util)	3-5 October 1967
120th Transportation Company (Lt Trk)	6 October 1967
59th Signal Company (Depot)	10 October 1967

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223d Supply and Service Company (DS)	13 October 1967
536th Hvy Equip Maintenance Company (GS)	17 October 1967
178th Repair Parts Company (FS) (Fwd)	20 October 1967
79th Maintenance Battalion (GS)	24 October 1967
10th Transportation Company (Mdm Trk)	27 October 1967
62d Transportation Company (Mdm Trk)	31 October 1967

3. Staff Judge Advocate:

a. The USARV Stockade is located on this installation, and there is an ever-increasing legal workload emerging from this facility. Some of these needs include assistance and advice in drafting charges, evaluation of reports in investigation advice to prisoners on personal matters and matters pertaining to their legal rights. Consequently, it has been found to be expedient to physically locate one Officer Attorney and one clerk at Headquarters Long Binh Post, which is in close proximity to the stockade, where he is immediately available to the Commanding Officer, Confinement Officer, and prisoner clientel. It is believed that this move has been a time saver, reduced errors in documentation of offenses and the drafting of charges and materially enhanced the operational efficiency of this section.

b. This office is responsible for legal services to all subordinate units. Some of the units, to include major units, are located at varying distances from this Headquarters and SJA office. Consequently, this office and the service provided has not been as readily available as might have been desired. Accordingly, a procedure has been adopted wherein an attorney from this office coordinates and makes periodic visits to the outlying units. In this manner, the job is getting done and the service is being taken to the troops.

4. Public Information:

a. A total of 4,062 releases were generated by this office during the reporting period as follows:

<u>Type of Release</u>	<u>AUG</u>	<u>SEP</u>	<u>OCT</u>	<u>TOTAL</u>
Hometown News Release	1186	690	1588	3464
Hometown Radio Tapes	0	0	317	317
General News Release	25	24	27	76
Hometown Photos	64	51	48	163
General News Photos	25	18	19	62
Totals	1300	783	1999	4062

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b. A four-page command newspaper, the Hi-Lite, was published every second week and distributed throughout the command.

c. Information personnel assigned this office escorted and/or assisted working members of the press corps in covering news and feature stories within the command. Media representatives receiving assistance from this office during the reporting period included:

- (1) Mr. Van Thomas - The Morning Journal, Long View, Texas.
- (2) SSG Paul D. Richards and SSG Lou White - Army Digest.
- (3) Ann Bryant - Overseas Weekly.
- (4) Mr. Doan Van Linh and Mr. Heinrich Franck - Douthos Fernsehen (German TV).
- (5) Mr. John Lowin and Mr. Bill Palm - The Army Material Command Photographic Branch.
- (6) Mr. George Allon - ABC TV.

d. Seven spot announcements have been forwarded to Armed Forces Vietnam Network.

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SECTION II

PART I

OBSERVATIONS (LESSONS LEARNED)

A. PERSONNEL ADMINISTRATION, MORALE AND DISCIPLINE:

1. Adjutant General:

ITEM: Converting from Manual to Machine Record Reporting.

DISCUSSION: When converting from manual to machine records reporting system a gradual transfer of data should be used. The USASUPCOM, Saigon Personnel Services Center, when converting to machine operations, decided to do so all at one time. Because of massive accumulation of data over a two-month period, no time was allowed or left for continuous update of the data that was accumulated. In Vietnam, because of the constant turn-over of personnel, great amounts of data were accumulated, one-sixth of which was useless by the completion of accumulation two months later. At the same time personnel gains were not accumulated which, in effect, made one-third of the data erroneous or uncollated in addition to changes to existing data.

OBSERVATION: By converting one major unit or command at a time and insuring continuous up-date is gathered, the transition will take no longer and will be far more orderly and accurate. Positive action to return Personnel Information Roster and other feeder data for administrative machine card file up-date within prescribed suspense dates is a requirement. Late receipt of verified and corrected data does not allow sufficient time to card punch latest information in time to be included in the next publication cycle. This causes a repeat of correcting rosters plus duplicating effort. Action must be continuous to card punch data regardless of time of receipt. This will effect a continuous purification of card data.

ITEM: Arrival of Units in RVN.

DISCUSSION: When new units arrive in RVN, certain processing actions are performed by up-dating personnel 201 files, DA Form 20's, Financial Data Records Folders, to include preparation of travel vouchers and initiation of redeployment information.

OBSERVATION: Effective with the month of August 1967, an in-processing team was formed and units were processed on site. On-the-Site

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processing expedites all required actions with a minimum of time, travel, and without any confusion normally associated with in-processing large groups.

ITEM: Military Pay Actions.

DISCUSSION: Military pay actions involve the in and out-processing of individual FDRF's, correcting pay problems, making or changing allotments, obtaining orders affecting pay, and verifying entries on the morning report. Errors affecting this service result from the following factors:

- a. Distance between serviced unit and servicing element.
- b. Non-availability of pay records to service personnel.
- c. Lack of understanding of the pay system by serviced personnel.

OBSERVATION: To alleviate the above deficiencies and give a more personal service, the pay specialists take their pay records to the respective units on pay day to discuss the pay problems personally with the individual concerned. The OIC or NCOIC makes periodic visits to the unit commanders of all units serviced to discuss and assist them in their problems. Through learning the problems confronting the commanders and individuals, a better and more efficient service is given to all units serviced.

2. Civil Affairs:

ITEM: Coordination.

DISCUSSION: There was very little coordination of civic action programs among units. Consequently, many units were supporting the same projects without knowledge of efforts by other units. Most of the projects were in support of orphanages and few projects were undertaken which benefit the community or instill confidence in the Government of Viet Nam.

OBSERVATION: All civic action projects must be coordinated to avoid duplication of efforts in a few villages, while omitting other villages which are in need of assistance.

ITEM: Approval by GVN officials.

DISCUSSION: All civic action projects must be approved by GVN officials. This is done by coordination through the Sector and Sub-Sector

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Advisors. In one case, a village in Bien Hoa Province was put "off limits" to civic action projects because the Province Chief had no control over the CA efforts of US units.

OBSERVATION: GVN official must be kept informed of the projects undertaken. If they are aware of the projects they can make local laborers and resources available to the sponsoring unit. In some cases, the project may be programmed by the GVN and funds are available.

- B. OPERATIONS: None.
- C. ORGANIZATION AND TRAINING: None.
- D. INTELLIGENCE: None.
- E. LOGISTICS:

1. Maintenance:

ITEM: Retrograde of Unservicables.

DISCUSSION: The steadily increasing backlog of the 218th Collection, Classification and Salvage Company had reached a critical point during the quarter. The unit, which was organized as a Type B unit, was not capable of employing local national personnel to perform the duties due to non-availability of local national personnel with requisite skills. This lack of personnel plus a shortage of authorized personnel created a situation whereby it was not possible to perform the required retrograde mission.

OBSERVATION: The immediate requirement to reorganize the unit to a Type A CC&S Company could not be enacted because of a pending TDA which had been previously submitted and had not been acted upon. Therefore, in order to resolve the retrograde versus personnel problem, sufficient personnel were assigned to the unit pending submission of a MTOE action or approval of the pending TDA.

ITEM: Calibration of Organizational Equipment.

DISCUSSION: TB Ord 1060, Calibration and Field Maintenance Comparison Check of Test and Measuring Equipment (Tool Sets), makes provisions for calibration of test equipment used at depot and field maintenance only. Units at organizational level utilize similar tools and equipment that require calibration.

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OBSERVATION: Calibration teams are currently calibrating components of organizational tool sets and tool kits. This matter is being referred to Army Materiel Command.

2. Transportation:

ITEM: Side loading and unloading of 2½ ton trucks.

DISCUSSION: The present 2½ ton truck with fixed sides must be loaded and unloaded from the rear. This is time-consuming and requires labor to manhandle cargo to the rear, particularly with palletized cargo. Since the Army has moved rapidly towards palletized cargo, and related materials handling equipment (MHE) in recent years, a method is needed to gain optimum benefit from these developments. During the reporting period the 543d TC Co (Lt Trk) conducted a comparative study using standard 2½ ton trucks and loaned drop-side 2½ ton trucks; the latter can be loaded and unloaded by use of MHE working from both sides. Results showed about a 20% increase in tonnage, almost 50% saving in loading or unloading time, and much less personnel manhandling effort. A report was forwarded after completion of the test. Since current 2½ and 5 ton cargo trucks on hand do not have drop-sides, a means of gaining the advantages of side loading/unloading was needed. The 48th Trans Gp has solved the problem by fabricating wooden false decks which raise the bottom of the cargo level to that of the fixed sides and allows fast side loading and unloading by MHE. There is the disadvantage of a raised center of gravity; however, this is watched carefully and no adverse incidents have occurred.

OBSERVATION: Use of a false dock, which raises the base of the base of the cargo level to that of the fixed sides of standard 2½ and 5 ton cargo trucks, allows fast loading and unloading by MHE, eliminates manhandling, and increases cargo moving capability.

F. OTHERS: None.

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(RCS CSFOR-65) (WIZRAA)

SECTION II

PART II

A. PERSONNEL, ADMINISTRATION, MORALE AND DISCIPLINE: That a single point of contact be given the responsibility of coordinating the civic action programs in each Province and Sub-Sector,

B. OPERATIONS: Nono.

C. ORGANIZATION AND TRAINING: Nono.

D. INTELLIGENCE: Nono.

E. LOGISTICS: Nono.

F. OTHERS: Nono.

2 Incl
as

M. McD. Jones, Jr.
M. McD. JONES, JR.
Brigadier General, USA
Commanding

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AVCA GO-O (15 Nov 67) 1st Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSFOR 65) (UIC WIZRAA)

HEADQUARTERS, 1ST LOGISTICAL COMMAND, APO 96384

11 JAN 1968

TO: Commanding General, United States Army Vietnam, ATTN: AVHGC-DH,
APO 96375

1. The Operational Report - Lessons Learned of the US Army Support Command, Saigon, for the quarterly period ending 31 October is forwarded.

2. Section II, Part I:

a. Page 20, paragraph E1, Item: Retrograde of Unserviceables, concur. The need for full TOE capability for the 218th Collection, Classification, and Salvage Company (CC&S) has been recognized at all levels, including the Department of the Army. MTOE's providing for full TOE capability for the 218th and 633rd CC&S Companies were submitted to USARV and returned without action pending a decision on the depot TDA which includes a CC&S activity.

b. Page 20, paragraph E1, Item: Calibration of Organizational Equipment, concur. It is recommended that the US Army Metrology and Calibration Center publish an appropriate TB identifying those items of organizational test equipment requiring periodic calibration and provide appropriate procedures and calibration intervals.

c. Page 21, paragraph E2, Item: Side Loading and Unloading of 2½ Ton Trucks. This practice has been adopted throughout the command as an interim measure until drop-side trucks can be obtained as replacement items for all 2½ and 5 ton truck assets.

3. Section II, Part II, paragraph A. A single point of contact for coordination of civic action programs in each province and sub-sector presently exists in the persons of the province and sub-sector advisors. No additional coordinating agency is necessary at these levels.

4. This headquarters concurs with the report as modified by this indorsement. This report is considered adequate.

FOR THE COMMANDER:

TEL: LBN 2885


J. R. Knutson
CPT, AGC
Asst Adjutant General

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AVHGC-DST (15 Nov 67) 2d Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 October 1967
(RCS CSFOR-65) (WIZRAA)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96375 15 JAN 1968

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-DT,
APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned for the quarterly period ending 31 October 1967 from Headquarters, US Army Support Command, Saigon (IZRA) as indorsed.

2. Concur with report as indorsed. Report is considered adequate.

FOR THE COMMANDER:


JOHN V. GETCHELL
Captain, AGC
Assistant Adjutant General

Copies Furnished:

HQ, US Army Spt Comd
HQ, 1st Log Comd

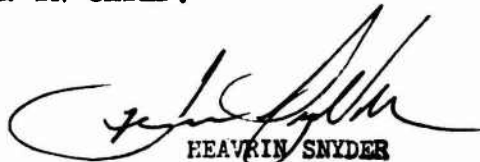
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GPOP-DT(15 Nov 67) 3d Ind
SUBJECT: Operational Report for the Quarterly Period Ending
31 Oct 67 from Hq, US Army Spt Comd, Saigon
(UIC: WIZRAA) (RCS-CSFOR-65)

HQ, US ARMY, PACIFIC, APO San Francisco 96558 25 JAN 1968

TO: Assistant Chief of Staff for Force Development,
Department of the Army, Washington, D. C. 20310

This headquarters has evaluated subject report and
forwarding indorsements and concurs in the report as
indorsed.

FOR THE COMMANDER IN CHIEF:



HEAVRIN SNYDER
CPT, AGC
Asst AG

X

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DEPARTMENT OF THE ARMY
HEADQUARTERS , US ARMY SUPPORT COMMAND, SAIGON
APO US Forces 96491

AVCA SGN GO

25 October 1967

SUBJECT: After Action Report - Operation Condor

TO: Commanding General
1st Logistical Command
APO 96307

1. References: a. Secret OPLAN 17-67 (Operation Condor)(U), 1st Logistical Command, dated 28 July 1967.

b. Confidential message, AVCA GO O 09-075, 1st Logistical Command, DTG 081036Z September 1967, subject: Receipt of RTAVR Elements (U).

2. MISSION: US Army Support Command, Saigon, receives and processes the RTAVR through the surface terminal of Newport. Provides terminal service support and required ground transportation for movement to Bear Cat.

3. EXECUTION:

a. Operation Condor commenced on 18 September 1967 with the arrival of 1ST 276. Troop Commanders and key NCO's were briefed on debarkation procedures, transportation procedures, and services and facilities provided ashore. Troops of the first increment came ashore 181430 Sep 67 and the last element was ashore 231655 Sep 67. Terminal service support was provided by the 4th Transportation Command (Terminal C).

b. The first and second increments used their own organic transportation for movement to Bear Cat. Succeeding increments were transported by transportation provided by the 48th Transportation Group. The following statistical data reflect the motor transportation provided by the 48th Transportation Group in support of Operation Condor, 18 - 23 September 1967:

(1) Vehicles Committed:	120
(2) Passengers:	1,300
(3) Cargo S/T	200
(4) Miles:	6,640

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SUBJECT: After Action Report - Operation Condor

c. Terminal Service Statistical data are shown below:

- (1) Total Passengers Debarked: 1, 770.
- (2) Total Major Items Discharged 364.
- (3) Total Tonnage Discharged: 1,449 L/T - 4,842 M/T.

4. The Commanding Officer of the Royal Thai "Queens Cobra Regiment" arrived with main body aboard the USS Navarro on 21 September 1967. A Welcoming ceremony was conducted by the Vietnamese Government. Dignitaries on hand to welcome the regiment included:

General Westmoreland	MACV
Mr. Bancha	Thai Ambassador
LTG Weyand	II FFORCEV
MG O'Connor	9th Inf Div
MG Scott	1st Log Comd
BG Jones	USASUPCOM, Saigon
General Yose	Royal Thai Forces

5. No unusual difficulties were encountered during the operation. Troops and Equipment were moved expeditiously through the US Army Terminal, Newport, and closed Bear Cat without incident.

FOR THE COMMANDER:

TEL:: LBN 2104

Robert L. Doherty
ROBERT L. DOHERTY
CPT, AGC
Asst AG

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48 TRANS GP, HHD (MT)

- 6 TRANS BN, HHD
- 86 Trans Co (Lt Trk)
- 87 Trans Co (Lt Trk)
- 120 Trans Co (Lt Trk)
- 151 Trar Co (Lt Trk)
- 261 Trans Co (Lt Trk)
- 363 Trans Co (Lt Trk)
- 543 Trans Co (Lt Trk)
- 7 TRANS BN, HHD
- 10 Trans Co (Hdm Trk) (-)
- 62 Trans Co (Hdm Trk) (-)
- 446 Trans Co (Hdm Trk)
- 507 Maint Det
- 534 Trans Co (Hdm Trk)
- 572 Trans Co (Hdm Trk)
- 506 TC Det (TIFO)
- 508 TC Det (TIFO)
- 599 Refrig Det

54 QM BN, HHD (PETRL OPER)

- 47 Trans Co (POL)
- 512 QM Co (POL)
- 538 Trans Co (POL)
- 556 Trans Co (POL) (-)
- POL Plat, 223 Sup & Svc Co
- Lab Sec, 223 Sup & Svc Co
- POL Plat, 574 Sup & Svc Co
- Lab Plat, 525 QM Co

53 GS GROUP, HHC

- 2 MAINT BN (DS)
- HQ & Main Spt Co (DS)
- 508 Maint Det
- 18 QM Det
- 148 Ord Co (Ammo)
- 229 Sup & Svc Co (Sves Flt)
- 258 M Det (Ldry)
- 490 Gen Sup Co (GS)
- 528 M Co (Petrl Depot)
- 574 Sup & Svc Co (DS) (-)
- 66, 548 Engr Det (FA)
- 59, 141, 80, 550 Engr Det (PB)
- 62, 573 Engr Det (FD)
- 84, 100 Engr Det (FD)
- 508, 510 Engr Det (HD)
- 172, 213 Engr Det (HG)
- 187 Engr Det (Pwr Op)
- 487, 488, 504 TC Det (Ref Barge Crew)
- 570 AG APU
- 588 Mess Det
- 805 Trans Co (Lt Trk)
- Det, 10 Trans Co
- Sqd (-), 556 Trans Co (POL)
- 338 AVFD Opm Det
- 765 Scty Plat
- 9 FIN Sec (HQ)
- 28 FIN Det (Hsb)
- 51 MAINT Co (AS)

506 FIELD DEPOT, HHD

- 96 DHU (-)
- 1st Log Comd Scty Plat
- 821 Hvy Matl Sup Co (GS)
- 264 SUP & SVC BN, HHC (GS)
- 11 Rep Parts Co (GS) (Fwd)
- 163 Gen Sup Co (GS)
- 170 Ord I/
- 173 Rep Parts Co (GS) (Fwd)
- 524 Sig Det (Sup & Iss)
- 569 Gen Sup Co (GS)
- 842 Sig Det (Stor & Iss)
- 277 SUP & SVC BN (DS)
- 75 Hvy Matl Sup Co (-)
- 139 Hvy Matl Sup Co (GS)
- 518 Engr Det (Gas Gen)
- 559 Gen Sup Co (GS)
- 563 Hvy Matl Sup Co (GS)
- 570 Rep Parts Co (GS) (Fwd)

507 ENGR DET

- 502 MAINT DET
- 531, 553 Engr Det's (HD)
- 32 ENGR Co (WTR PUR)
- 10 Engr Det (GH) (GF)
- 28 Engr Det (GC)
- 34 Engr Det (Wtr Pur)
- 511, 594, 595, 596, 597, 598, 599, Engr Det's (GF)
- 562 ENGR DET (FA)
- 83, 243 Engr Det's (FE)
- 93, 565 Engr Det's (FE)
- 7, 85, 96, 114, 142, 306, Engr Det (FE)

4th TRANS COMD (Tml C), HHC

- USAF, SGN
- 125 TRANS COMD (Tml A)
- 117 Trans Co (TS)
- TD Aug to 4th TC
- USAF, NEI, PORT
- 71 TRANS BN (Tml)
- 154, 368, 551, 561, 567 Trans Co (TS) (-)
- 300 Trans Co (Tml Svc)
- Aug Det #1
- USAF, CAT LAI
- 11 TRANS BN (Tml)
- 267, 355, 497 T. Det's (Barge Crew)
- 592, 586 T Det's HHE
- 124 Trans Co
- 538 T Det
- 402 Trans Co
- 262, 264, 265 T Det's
- 1099 Trans Co
- 259 T Det
- Prov Boat Co
- 275, 380, 472, 473, 481, 519, 520, 529, 538, 539, 628, 629, 631 T Det's
- USAF, VUNG TAU & DELTA
- USA TRANS BN VUNG TAU/DELTA (PROV)
- 5, 329, 1097 Trans Co's
- 511, 626, 630, 633, 634, 703 T Det's
- Aug Det #2

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HQ, USASUPCOM, SAIGON

91 FIN DET (HQ) 29 Fin Det (Disb) 40 Fin Det (Disb) 43 Fin Det (Disb) 93 Fin Det (Comm Accts) 131 Fin Det (Fund) 176 Fin Det (Disb)	HHC, USASUPCOM, SGN 294 SC Det (Mbl Rad)
41 Fin Sec (Accts)	14th ICC 1/
40 FIN SEC	USASUPCOM, SGN PSC 537 Per Svc Co 520 Per Svc Co 42 Ord Det 1/
42 FIN DET (HQ) 24 Fin Det (Disb) 94 Fin Det (Disb)	US Army Mortuary, VN 33 Base Post Office 1/
	LONG BINH POST 6th AFU 56th AFU

1/ 1st Log (P-000)

Any changes, deletions and additions should be provided
240 DMV, ATB: Plans Officer, TEL: Long Binh 2403/2104

267 SUP & SVC BN (DS) 75 Hvy Matl Sup Co (P&C Plt) 81 OM Flt (Ldry) 228 Sup & Svc Co (7S) 548 Lt Maint Co (7S) 2 Mag Flt, 40 Ord Co 79 MAINT BN, HH (GS) 59 Sig Depot Co (-) 60 Engr Det (Sp Exp Mnt) 147 LEH Co (GS) 218 Col, Class & S-ly Co 485 Sig Det (Ind Apr) 536 HEM Co (GS) 553 HEM Co (GS) 632 HEM Co (GS) 304 Sig Det (Depot)	29TH GS GROUP, HHD 297 Sig Det (Mbl Rad) 854 Sig Det (Mbl Rad) 185 MAINT BN (DS) HQ & Main Spt Co (GS) 5 LEH Co (GS) 19 Lt Maint Co (DS) 61 HEM Co (GS) 140 HEM Co (GS) 177 Ord Det (Sal Tech) 349 Sig Det (Rad Rpr) 551 Lt Maint Co (DS) 549 Lt MNT Co 590 Maint Spt Co 3 OJ BN (ALMO, HFC) 40 (-), 54 & 60 Ord Co (ALMO) 78, 550 & 551 Ord Det (ALMO) 576 Ord Co (ALMO)
266 SUP & SVC BN (DS) 41 AFU 82 OM Flt (Ldry) 223 Sup & Svc Co (DS) 229 Sup & Svc Co (DS) 483 Flt Svc Co 506 Sup & Svc Co (DS) 624 Sup & Svc Co (DS)	610 MAINT BN (DS) HQ & Main Spt Co 3 Maint Co (Div) 44 Ord Det (EO) 94 Maint Co (Div) 259 OM Det (Ldry) 351 Sig Det (Suppl) 758 Sup & Svc Co

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